



# Right Care Initiative

*A public-private partnership working to improve clinical outcomes*

## 11<sup>th</sup> Annual Clinical Outcomes Improvement Leadership Summit November 18, 2019



**Betsy Thompson, MD, MSPH, DrPH, RADM**, serves as the Director of the Division for Heart Disease and Stroke Prevention at the Centers for Disease Control and Prevention (CDC), and is Assistant Surgeon General in the U.S. Public Health Service. In her current role, RADM Thompson provides public health leadership to improve cardiovascular health for all, and reduce the burden and eliminate disparities associated with heart disease and stroke. RADM Thompson

held several positions in the Department of Health and Human Services (HHS) prior to returning to CDC in 2018. She served as Deputy and Acting Regional Health Administrator (RHA) for the Office of the Assistant Secretary for Health in Region IX where she was the department's senior federal public health official and scientist in the region. RADM Thompson also served as the Region IX Chief Medical Officer for the Centers for Medicare and Medicaid Services and the principal liaison to professional organizations with respect to quality improvement and health reform. RADM Thompson began her career in the Commissioned Corps as an Epidemic Intelligence Service Officer at CDC in 1991. In addition to her work within HHS, RADM Thompson has experience in many facets of health and health policy including serving as a primary care physician in underserved areas, Chief Medical Director for a non-profit health plan, and author of Colorado legislation providing first-dollar coverage for preventive services. Dr. Thompson is board certified in Internal Medicine and Preventive Medicine, holds a master's in Public Health and a doctorate in Health Policy, and is a Fellow in the American College of Preventive Medicine. Throughout her career, RADM Thompson has focused on the intersection of prevention policy and science. Whether at the individual, community, state, national or international level, RADM Thompson has worked to improve access to and improve the quality of preventive services.



**Stephen M. Shortell, PhD, MPH, MBA**, co-founded the Right Care Initiative and is the founding director of the Center for Health Organizational and Innovation Research (CHOIR) at the UC Berkeley School of Public Health. His distinguished career includes numerous honors such as serving as dean of the UC Berkeley School of Public Health from 2002-2013 and his role as the Blue Cross of California Distinguished Professor of Health Policy and Management Emeritus. He continues his

illustrious publishing career as a Professor of Organization Behavior, Emeritus, at the UC Berkeley School of Business, and at the School of Public Health. He also holds appointments in the Department of Sociology at UC Berkeley and the Philip R. Lee Institute for Health Policy Research, UC San Francisco. Dr. Shortell received his undergraduate degree from University of Notre Dame, his MPH from UCLA, and his PhD in behavioral sciences from University of Chicago. During 2006-2007 he was a Fellow at the Center for Advanced Study in Behavioral Sciences at Stanford University. A leading health care scholar, Dr. Shortell has received numerous awards for his research examining the performance of integrated delivery systems; the organizational factors associated with quality and outcomes of care; the development of effective hospital physician relationships, and the factors associated with the adoption of evidence-based processes for treating patients with chronic illnesses. He is an elected member of the Institute of Medicine of the National Academy of Sciences; past President of Academy Health and past editor of Health Services Research. He serves on many advisory boards and committees interested in improving the performance of health care systems.



**Hattie Rees Hanley, MPP**, co-conceived of and launched the Right Care Initiative in 2007 with the deans of the University of California, Berkeley and UCLA Schools of Public Health, clinical experts, and State of California leadership to improve patient outcomes in high yield areas for preventing disability and death, where the science is clear, but the uptake is uneven. The Right Care Initiative is a program within the UC

Berkeley School of Public Health's Center for Health Organizational and Innovation Research (CHOIR). The Right Care Initiative is a public-private, charitably-funded collaborative effort that has thus far worked in the areas of prevention and better management of heart attacks, strokes, heart failure, diabetes and Hospital Acquired Infections (HAI). Ms. Hanley has co-led the initiative since its inception, developing the intellectual framework through close collaboration with leading academics and experts in the field. The hallmark of her public policy career is bridging across the disparate arenas of business, government, health care delivery, and academia. Ms. Hanley received her Masters of Public Policy from Harvard University's John F. Kennedy School of Government, after studying health economics and pre-medical coursework at UC Davis. Since that time, she has applied her background in science and public policy in the areas of clinical quality improvement, public health preparedness and improving laws to protect patients. She was instrumental in the negotiations and passage of the set of California laws known as the Patient Bill of Rights, which includes the right to a second medical opinion and independent medical review. In her spare time, Ms. Hanley enjoys singing ancient multi-part harmony choral music.



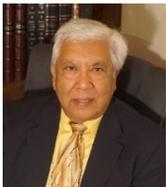
**William J. Bommer, MD, FACP, FACC**, is the Chairman of the Right Care Initiative Capitol Region University of Best Practices. An accomplished UC Davis Clinical Professor of Medicine, he directs UC Davis Cardiology's Noninvasive Services; directs the Cardiology Fellowship Training Program and sees patients in the Coronary Care Intensive Care Unit. As the longest-tenured UCD Training Director, he has trained over 200 practicing

cardiologists. Dr. Bommer has been the Principal Investigator or Co-Investigator of multiple NIH, NHLBI, and international research trials and is past president of the American College of Cardiology California Chapter. He is a member of 50 international, national, state, and university education commissions and committees. Dr. Bommer founded and is a Board Member of numerous hardware and software startup companies and is an inventor or co-inventor of patents for xerography, color-flow ultrasound imaging, and contrast echocardiography. His public service includes consulting with the State of California and directs multiple programs including CA Pilot PCI (offsite) Program, CA Elective PCI (offsite) Program, and CA Cardiac Surgery and Intervention Outcomes Program. He has authored over 250 scientific publications, received over 100 Honors and Awards, presented over 1000 papers at International, National, and Statewide meetings, and coauthored California Legislation including SB 357 and SB 906. A Physics and Chemistry graduate of Cornell University, he received his medical degree from the State University of New York. He is an Honorary Lifetime Member of the British Cardiovascular Society and an accomplished marathon runner. He is an accomplished and dedicated triathlete.



**Parag Agnihotri, MD**, was the co-founder of the Right Care Initiative Capitol Region University of Best Practices when he was medical director of Mercy Medical Group. He remains an active Innovation Advisor in our initial University of Best Practices in San Diego, now known as Be There. In his current role, he is Chief Medical Officer, Population Health Services of The University of California San Diego Health organization. Dr.

Agnihotri provides executive leadership and guidance in developing the clinical components of UCSD's population health strategy across UCSD's clinically integrated network (CIN) and Medicare Shared Savings Plan ACO. Dr. Agnihotri focuses on transforming clinical delivery networks to adapt and thrive under new payment models such as global risk, capitated or accountable care models. A few of Dr. Agnihotri priorities include assessing managed care infrastructure, bringing on population health analytics for UCSD's MSSP ACO and global risk contracts, and educating and training the faculty regarding how to adapt clinical practices under a global capitation environment, and in payer strategies. He also coordinates activities across UC Health as the five UC Health campuses work together to build scalable population health tools. Dr. Agnihotri is a faculty member in the division of geriatrics, and his clinical work focuses on clinical care oversight of our skilled nursing facility partners and outpatient care in the geriatrics clinic. Prior to joining UC San Diego Health, Dr. Agnihotri served as the Medical Director of Population Health and Post-Acute Care for Sharp Rees-Stealy as well as the Chief Medical Officer for the Sharp Healthcare ACO. As a practicing geriatrician, he has published several articles on the management and outcomes of high-risk populations and is recognized as a national leader in the development of high-performing health systems, technology use, and population health management. Under his leadership, Sharp Rees-Stealy was been recognized as a "Top Performer" on HEDIS quality measures, designated "Elite Status" by the California Association of Physician Groups (CAPG), received high performance on the CAHPS survey, and was designated as a high performer from the Integrated Healthcare Association on the Medicare Stars Program. Before his time at Sharp, Dr. Agnihotri was the Medical Director of Care Management at Dignity Health's Mercy Medical Group in Sacramento, where he achieved many of the same outcomes and dramatically improved the group's HCC scores for the Medicare Risk Adjustment Factor (RAF). Dr. Agnihotri completed his residency at the University of Illinois in Chicago and served as chief resident for the Department of Medicine before becoming the Division Director of Geriatrics at Michael Reese Hospital.



**José Alberto Arévalo, MD, FAAFP**, was the co-founder of the Right Care Capitol Region University of Best Practices. He is currently the Chief Medical Officer for Sutter Independent Physicians where he has been in a leadership role since 2003. Dr Arévalo is a board-certified family physician graduate of Stanford Medical School and completed his residency and clinical research fellowship in

family medicine at University of California San Francisco. Dr. Arévalo has practiced medicine in numerous settings, including several community clinics and a multi-specialty medical group. He has also served on the faculty of the UC Davis Medical School for 28 years. Dr. Arévalo has served as the Northern California regional medical director for Prudential Health Care and Blue Cross and has also served as the CMO for United Healthcare for the Western Region in the late 1990s. Prior to joining Sutter Dr. Arevalo was the Senior Vice-President of Medical Services for Health Plan of the Redwoods. Dr Arévalo is the Founding Chair of Latino Physicians of California as well as the Founding President and Past-Chair of the Sacramento Latino Medical Association and was the President of the Sierra Valley Sacramento Medical Society from 2013 to 2014. He is Past-Chair of the CMA Foundation's Network of Ethnic Physician Organization and also served as the Chair of the Health Information Committee and the Public Policy Committee. He has been on the Board of Directors for several other key organizations such as the Latino Coalition for a Healthy California, the California Academy of Family Physicians and the Center for Health Decisions as well the U.C. Davis Health Systems Research and Education Community Advisory Board. Dr Arevalo is the recipient of the Pioneer Award from the National Medical Foundation for 2017 for his lifelong commitment to improving health care to underserved communities. He was also awarded the CMA Foundation Ethnic Physician of the Year in 2013. He is the past recipient of the California Wellness Foundation's Champions of Health Professions Diversity Award in 2006. In 2008 he was the National Hispanic Health Foundation's First Leadership Award winner and in again was also the 5th Awardee in 2013 for continued leadership in Latino Health. He is married and has 7 children and 7 grandchildren.



**Tony Buettner**, is a national spokesperson and senior leader at Blue Zones, and is the brother of Blue Zones founder Dan Buettner. He is a former explorer, entrepreneur, and a Blue Zones and Blue Zones Project expert. Mr. Buettner's Blue Zones presentation provides a window into patterns found among these longest-lived populations found in the original five Blue Zones discovered

globally. Tony's unique insight into the Blue Zones research, expeditions, and deployment of Blue Zones Projects around the country give him unique knowledge and experience related to healthy living and increased well-being for individuals, organizations and communities. His work and leadership in the Blue Zones Project provides valuable insight into opportunities to address population health challenges facing communities today. His focus is on development and deployment of evidence-based strategies that measurably improve population health, as well as the oversight of the Blue Zones Projects that are designed to spread best practices.



**Steve Chen, PharmD, FASHP, FCHSP, FNAP**, is part of a team of USC faculty directing \$12 million grant-funded research, evaluating the impact of pharmacist-managed patient care services for underserved populations in addition to his roles as professor and dean. Dr. Chen actively partners with the state of CA Department of Public Health in evolving the state laws and regulations on the practice of pharmacy.

His current clinical practice role includes the supervision of clinical and consultative pharmacy services to 19 safety net community clinics in Southern California. At these clinics, Dr. Chen oversees teams of clinical pharmacists, pharmacy residents, pharmacy students and pharmacy techs. Prior to joining the USC faculty in 1998, Dr. Chen provided administrative and clinical services to Cedars-Sinai Medical Group (CSMG) in Beverly Hills and served as a Faculty-in-Residence at Cedars Sinai Medical Center. From 1994-1998, Dr. Chen served as Clinical and Residency Coordinator at the VA Outpatient Clinic in Los Angeles. Prior to that, he helped develop the Ambulatory Care and Education Program at Sepulveda VA Medical Center also in Los Angeles. Dr. Chen's responsibilities include the provision of disease management and consultative services and coordination of clerkship students at several safety net clinics. Pharmacist-run disease management services provided include asthma, dyslipidemia, diabetes, hypertension, and heart failure. His lecture topics for the School of Pharmacy and postgraduate education include asthma/chronic obstructive pulmonary disease, arthritis, dyslipidemia, and other cardiovascular diseases. Chen received an honorary fellowship of the California Society of Health-System Pharmacists in 2000 and an honorary fellowship of the American Society of Health-System Pharmacists (ASHP) in 2001. He received the Best Practices Award from ASHP in 2002, and has NABP certification in dyslipidemia and asthma management. Dr. Chen has received 7 teaching awards from USC students and residents. In 2013, Dr. Chen was awarded the American Pharmacists Association Foundation Pinnacle Award for Individual Achievement.



**Richard Figueroa, MBA**, has been appointed acting director of the California Department of Health Care Services. He has served as deputy cabinet secretary in the Office of Governor Gavin Newsom since 2019. Previously, Mr. Figueroa was director of prevention for The California Endowment from 2010 to 2018. He served as deputy cabinet secretary and health care advisor in the Office of Governor Arnold

Schwarzenegger from 2006 to 2010, legislative director in the Office of California State Insurance Commissioner John Garamendi from 2003 to 2006 and deputy legislative secretary in the Office of Governor Gray Davis from 1999 to 2003. Figueroa was principal consultant at the California State Senate Insurance Committee from 1996 to 1999. He was deputy director of eligibility and enrollment at the California Managed Risk Medical Insurance Board from 1990 to 1996, senior consultant at the State Senate Budget and Fiscal Review Committee from 1986 to 1990 and a program analyst at the California Legislative Analyst's Office from 1983 to 1986. Figueroa earned a Master of Business Administration degree from the University of California, Los Angeles.



**Scott Flinn, MD,** is a Regional Medical Director at Blue Shield of California where he focuses on improving the value of care delivered to Blue Shield members. He was formerly the co-chairman of the Right Care Initiative San Diego University of Best Practices when he was Chief Medical Officer of Arch Health Partners in its era as one of the top performing medical groups in California. He served 22 years

in the US Navy. Highlights included two tours with the Navy SEALs, Medical Director for primary care at Naval Hospital San Diego, and Force Surgeon for Naval Surface Forces in charge of the health care for all Navy ships worldwide. A graduate of the University of Pittsburgh medical school, Dr. Flinn is a member of the American Academy of Family Practice and the American College of Physician Executives, becoming a Certified Physician Executive in 2013. He is board certified in Family Practice with a Certificate of Added Qualifications in Sports Medicine.



**Kaying Hang, MPH,** serves on the executive team for Sierra Health Foundation and The Center as the Vice President of Programs and Partnerships. In this role, Kaying is responsible for strategic program and partnership development, and oversees management of the Foundation's and The Center's programs and initiatives. She joined the foundation in 2013. Before coming to Sierra Health Foundation, Kaying served as associate director for

Grantmakers Concerned with Immigrants and Refugees, where she worked with foundations, affinity groups, public policy groups and immigrant rights organizations. Previously, she served as senior program officer at the Otto Bremer Foundation in Minnesota, and a program officer and senior consultant with the Blue Cross and Blue Shield of Minnesota Foundation. In addition to institutional philanthropy, Kaying worked in state government as the state coordinator of the Refugee Health Program for the Minnesota Department of Health, and as assistant regional coordinator for the Refugee and Immigrant Health Program for the Massachusetts Department of Public Health. A native Hmong speaker, Kaying received a Bachelor of Arts from Brandeis University and a Master's in Public Health from Boston University. Originally from Minnesota's Twin Cities, she is the oldest of seven children and comes from a refugee family dedicated to social justice and racial equity. She and her family are proud to call Sacramento home.



**Susan L. Ivey, MD, MHA,** is Professor, Adjunct, at University of California, Berkeley, School of Public Health, and Director of Research at Health Research for Action (a UCB affiliated research center). She teaches in the UCB-UCSF Joint Medical Program. She is a family physician with a Master's in Health Services Management and Policy. She also completed a 2-year post-doctoral research fellowship in Health Policy and Health

Services Research at the University of California, Berkeley. Dr. Ivey conducts health services research including design and evaluation of health care interventions, particularly for low-income populations, recent immigrants, and Asian Americans. She is especially interested in chronic disease care across diverse groups (diabetes, heart disease, and hypertension). Dr. Ivey has written over 70 peer-reviewed publications, a book on immigrant health, and several book chapters.



**Robert M. Kaplan, PhD** is an elected member of the National Academy of Medicine (formerly the Institute of Medicine). He is currently Chief Science Officer and Adjunct Professor of Medicine at Stanford University, where he works with of Stanford University's Clinical Excellence Research Center. He is a long-time member of Right Care's Technical Expert Group. He has served as Chief Science Officer at the US Agency for Health Care

Research and Quality (AHRQ) and Associate Director of the National Institutes of Health, where he led the behavioral and social sciences programs. He is also a Distinguished Emeritus Professor of Health Services and Medicine at UCLA, where he led the UCLA/RAND AHRQ health services training program and the UCLA/RAND CDC Prevention Research Center. At UCLA, he was Chair of the Department of Health Services from 2004 to 2009 when he first became involved in the Right Care Initiative as Principal Investigator of our NIH grant that started our 1<sup>st</sup> regional pilot in San Diego. From 1997 to 2004 he was Professor and Chair of the Department of Family and Preventive Medicine at the University of California, San Diego. He is a past President of several organizations, including

the American Psychological Association Division of Health Psychology, Section J of the American Association for the Advancement of Science (Pacific), the International Society for Quality of Life Research, the Society for Behavioral Medicine, and the Academy of Behavioral Medicine Research. Dr. Kaplan is a former Editor-in-Chief of Health Psychology and of the Annals of Behavioral Medicine. His 20 books and over 500 articles or chapters have been cited nearly 30,000 times and the ISI includes him in the listing of the most cited authors in his field (defined as above the 99.5th percentile).



**Neal Kohatsu, MD, MPH, FACPM,** is a long-time member of the Right Care Initiative Technical Expert Group. He Recently joined the UC Davis Institute for Population Health Improvement as Program Evaluator and Health Strategist after two decades serving in senior leadership roles with the State of California. Dr. Kohatsu served from 2011-2017 as the first Medical Director for the California Department of Health Care

Services which serves over 14 million Medi-Cal members. He was charged with advancing population health and improving clinical quality, coordinating the implementation and management of the Department's Quality Strategy. Throughout his career, Dr. Kohatsu has held leadership positions in the public, private, and academic sectors related to prevention, chronic disease management, worksite health promotion, quality improvement, and patient safety. He has published research in areas ranging from evidence-based public health to patient safety and is the Associate Editor of the textbook, *Public Health and Preventive Medicine*. Dr. Kohatsu is board-certified in Public Health and General Preventive Medicine. He is a fellow and past president of the American College of Preventive Medicine and is on the Editorial Board of the American Journal of Preventive Medicine. Dr. Kohatsu received his A.B. degree in Human Biology from Stanford University; M.D. from the University of Pittsburgh; M.P.H. from the University of Minnesota; and fellowship training in cardiovascular disease prevention and epidemiology at Stanford University, School of Medicine.



**Ben Leedle,** is the President and Chief Executive Officer of Blue Zones. He was the President and CEO of Healthways, Inc. from 2003 to 2015 and is broadly recognized as the driving force behind transforming that company from a small business to the number one independent population health management company globally. Prior to joining Blue Zones, Ben co-founded both the Blue Zones Project which focuses on transforming

communities, and the Gallup-Sharecare Well-Being Index innovations.



**Hector Rodriguez, PhD, MPH,** is Professor of Health Policy and Management at the UC Berkeley School of Public Health, Co-Director of the Center for Health Organizational and Innovation Research (CHOIR), and has been a lead member of the Right Care research team since 2009. He currently serves as the Henry J. Kaiser Endowed Chair in Organized Health Systems, Professor of Health Policy and Management,

and Chair of the faculty group in Health Policy at the University of California, Berkeley. Dr. Rodriguez earned his undergraduate degree from the University of California-San Diego, his MPH in Health Policy and Administration from UC-Berkeley, and his Ph.D. in Health Policy/ Medical Sociology from Harvard University.

Professor Rodriguez's expertise is in organizational analysis and performance measurement, particularly as it relates to ambulatory care and health care disparities. His current delivery systems research focuses on organizational interventions aimed at improving ambulatory care quality, including strategies to enhance primary care team effectiveness. He has published extensively on the measurement of patient care experiences and the impact of delivery system interventions on patients' experiences of care, including the impact of performance-based financial incentives for physician groups and physician communication training interventions. Measuring the impact of primary care teamwork on the quality of chronic illness care has been an important focus across his research projects in community clinics and health centers, the Veteran Health Administration, and private physician organizations. Prior to his academic career, Dr. Rodriguez served as a management consultant to The Permanente Medical Group where he worked with leaders and clinicians to implement major primary care practice redesigns and evaluate their impact on patient care. He is the 2011 recipient of the AUPHA John D. Thompson Prize for Young Investigators and was recently inducted into National Academy of Medicine.



**Jean Shahdadpuri, MD MBA**, is the VP, Medical Affairs at HealthNet of California. Her team of Regional Medical Directors and clinical program managers work collaboratively to improve care with contracting medical groups across the State of California. Her team oversees the provider groups' performance serving as a liaison for them and the Health Plan on various aspects of cost of care,

quality, utilization and member experience. They engage with the executive leadership at the groups to collaborate as partners to achieve the quadruple aim. She is the lead for HealthNet for initiatives like the Right Care Initiative. These initiatives include working with the Right Care Initiative to improve disease management for diabetes, cardiovascular disease and hypertension, as well as with the Opioid Collaborative statewide. Previously she worked in the Tenet Health systems where she served as their Chief Medical Officer, as well as with Coast Healthcare which provided services for IPAs as well as participated in a Shared Savings ACO model. The model has been represented as a success story in all the Tenet ACOs as well as at APG ACO forums. They have a Knox-Keene license and while she was there, the organization took full risk for a significant membership for 5 health plans. Prior to that, she was the Regional Medical Director with Prime Care with Optum Health. She has more than 15 years of experience in the healthcare industry with extensive knowledge managing Independent Physician Associations. Dr. Shahdadpuri has worked as a pediatrician at Stanford Hospital and Kaiser Permanente in Northern California. She has an executive MBA in Healthcare from UC Irvine Business School. She is on the Dean's Advisory Council, active member of Healthcare Women Leadership Forum and a fellow in the American Academy of Pediatrics. Dr. Shahdadpuri's extensive background and experience in initiatives such as in-patient bed day management, RAF and HCC, P4P and 5-star measures. She plays the Sitar and is a certified scuba diver.



**Stephen Sidney, MD, MPH**, is the Director of Research Clinics and a senior research scientist with the Kaiser Permanente Northern California Division of Research. He is a long-time co-principal investigator of the CARDIA study (1985 to present) that has illuminated the importance of findings of coronary calcium in the young. He is board certified in internal medicine and certified as a preventive and rehabilitative exercise program director by the American College of Sports Medicine. Dr. Sidney's research interests include cardiovascular disease, physical activity and fitness, obesity, acute coronary syndrome, and cerebrovascular disease. Dr. Sidney also serves as a member of the Alameda County Public Health Advisory Board and board member of a support group for parents of students with special education needs. Dr. Sidney has authored or co-authored more than 280 peer-reviewed scientific publications while a researcher at the Division of Research. His research publications cover a diverse range of topics, primarily in the area of cardiovascular epidemiology.



**Joseph Sky, MD, FACP, FACC**, is the chief of cardiology and medical director of the Heart, Lung and, Vascular Center at David Grant US Air Force Medical Center serving veterans, active duty military, and their families at Travis Air Force Base. Dr. Joseph Sky was raised in a community closely connected to one of the Blue Zones areas and is currently an active speaker for the Loma Linda Project. Dr. Sky received his bachelor of science from Pacific Union College and his MD from Loma Linda University (1999). He completed his training in internal medicine and cardiology in the US Air Force. Prior to becoming a cardiologist, Dr. Sky served as a flight

medicine physician and later chief of the Internal Medicine Branch of the US Air Force School of Aerospace Medicine where he monitored and kept our nation's pilots and those of allied air forces healthy and fit for duty. He is a specialist in integrating modern medical treatments with evidence-based preventive medicine to safely allow military pilots, unmanned aircraft operators, and commercial pilots with cardiovascular disease to continue flying. While Dr. Sky fully embraces western medicine, his enjoyment is finding patients willing to use diet and lifestyle as medicine. He returned from a tour of duty in Iraq in 2018 and is excited to be practicing at a time when science shows the proven value of complementary preventive cardiology.



**Christine Thorne, MD, MPH**, has dedicated much of her medical career to treating at-risk populations and working to develop and implement prevention strategies. As Clinical Director of Be There San Diego, Dr. Thorne reviews the organization's clinical work and makes recommendations on best practices. She shares the organization's findings at the county, regional and national levels. She serves as Associate Physician in the Family Medicine and Public Health

Department at UC San Diego and as a physician with San Diego County, providing clinical care to patients at a walk-in clinic. Previously, she was a clinical instructor in the UC San Diego Health System and served as a primary care physician at Family Health Centers of San Diego. She earned her medical degree at the University Of Washington School Of Medicine, a Master's in Public Health at San Diego State University, and a Bachelor's degree from Seattle Pacific University.



**Nirali Vora, MD**, is a board-certified stroke neurologist, Associate Professor at Stanford, and a faculty affiliate of the Clinical Excellence Research Center. She provides comprehensive care for stroke and transient ischemic attack (TIA) patients, especially those with "cryptogenic" or undetermined cause for their disease. She has pioneered initiatives to improve stroke care through systems change and education on a regional and global level,

including development of the first stroke unit in Zimbabwe. She is the Director of the Stanford Global Health Neurology program, as well as the Program Director of the Adult Neurology Residency Training program. She looks forward to continuing to work with patients and providers to prevent and better manage stroke, eliminate disparities in health care, and improve global neurology education.



**Matthew P. Wonnacott, MD**, is Co-Chair of the Right Care Capitol Region University of Best Practices and Chief Medical Officer of Barton Health in the South Lake Tahoe region. As CMO, Dr. Wonnacott's medical practice is devoted to the underserved. He completed his undergraduate coursework at Southern Utah University and received his Medical Degree from the Uniformed Services University of Health Sciences as well as

his additional certification from the American Board of Family Medicine. Dr. Wonnacott recently retired as Colonel in the United States Air Force, previously serving as Chief Medical Officer and Deputy Commander for David Grant Medical Center, the Air Force's largest and busiest inpatient platform. He is a physician leader specializing in Family Medicine, with clinical expertise in treating children, adults and geriatric patients. He has served in a variety of clinical, operational, and executive medicine roles over 25 years. He is known for many different professional qualities including compassion and clinical acumen, strategic insight and initiative, with strengths in motivating and influencing people, team leadership and collaboration, partnerships, working with physicians and clinic workflow optimization.